

# 世界にみる大学強化のための 研究推進体制と戦略

Research Administration Systems and Strategies  
for the Enhancement of University Performance

2018年2月6日(火)

13:00~17:35(受付12:30~)

奈良春日野国際フォーラム 薨 ~I・RA・KA~  
能楽ホール(旧・新公会堂)

〒630-8212 奈良市春日野町101

日英同時通訳あり

February 6th (Tue),  
2018

13:00-17:35 (Registration 12:30~)

Nara Kasugano International Forum  
IRAKA Noh Theatre

101 Kasugano-cho, Nara City, Nara 630-8212, Japan

English-Japanese/Japanese-English  
simultaneous interpretation provided

日本の大学において、研究力強化に向けた研究推進のための様々な取り組みがなされています。その一つとしてリサーチアドミニストレーターへの導入が進められ、各大学の方針のもと多様な業務に活用されています。同時に、各大学での研究推進体制の強化に伴い、大学間で組織体制や戦略の多様化が進んでいます。

本シンポジウムでは、欧米豪の大学において運営管理の優れた実績を持ち、アドミニストレーターの学会代表や役員を務める方々に加え、先駆的で特色ある体制作りを進めている国内の大学から講師を招き、各地域や大学での取り組みについて紹介していただくとともに、今後の大学強化に向けた研究推進体制と展望について議論していただきます。

Japanese universities are undertaking various actions to promote research toward strengthening research capability. As one of the actions, the introduction of research administrators has been promoted, and they are engaged in various tasks under the policy of each university. At the same time, with the strengthening of research promotion systems, organizational structure and strategy are differentiating among universities.

In this symposium, leading experts in research administration from various parts of the world, including executives of academic societies of research administrators, will introduce the research administration systems of their universities and discuss prospects and challenges for enhancing research capability and university performance.

# 講演者 The speakers



## イエール大学 — アメリカにおけるリサーチアドミニストレーションの事例

Yale University - A Model of University Research Administration in the United States

### Joanne Bentley (イエール大学 Faculty Research Management Services ディレクター)

Joanne Bentley (Director, Faculty Research Management Services, Yale University)

イエール大学の研究管理を担うFaculty Research Management Servicesのディレクター。現職就任に先立ち、本部署の設置と実施に係るプロジェクトを共同主導。最高レベルのサービスと政策および規則の順守により、教授陣・研究室主宰者と直接交流してアワードおよびポストアワード業務を遂行。研究管理オフィスとプロボストオフィスと協力して研究室主宰者と学科に一貫した統合支援を提供。Regional Business Operationsのシニアディレクターを兼任し、学内の他の3部署を組織的に支援。

現職以前には、イエール大学化学科の主任管理者として教育と研究を支援するための財務、人事、設備および運営管理を担当。様々な任務に加え、多くの大学の委員会やビジネスプロセス再設計事業に携わり、特に助成研究管理と学科運営に関与。メリマック大学で経営管理修士、ニューヘン大学で経営学修士を取得し、経営管理と組織化を専門とする。

Joanne Bentley is the Director of Faculty Research Management Services – a Research Administration shared service at Yale University. Prior to her appointment as Director, she co-lead the project to create and implement this unit. This organization directly interacts with faculty/principal investigators for both Pre-Award and Post Award operations ensuring the highest level of service and compliance with policies and regulations. The organization partners with Yale's Office of Research Administration and the Provost's Office to provide cohesive integration of support to PIs and their departments. Additionally, Joanne is a Senior Director of Regional Business Operations providing organizational support for three additional units within the university. Preceding her current roles, Joanne was the Lead Administrator in the Department of Chemistry at Yale. She was responsible for managing finance, human resources, facilities, and operations in support of teaching and research. Concurrent with her various roles, she has served on many university committees and Business Process Redesign projects with particular emphasis and interest in sponsored research administration and department operations. Joanne holds a Bachelor of Science in Business Administration from Merrimack College and MBA from the University of New Haven with a concentration in Management and Organization.

## 大学強化のためのリサーチアドミニストレーターの役割と機能

Roles and Functions of Research Administrators for the Enhancement of University Performance



### David Langley

(ブリストル大学  
Research and Enterprise Development ディレクター)

David Langley  
(Director, Research and Enterprise Development, University of Bristol)

ブリストル大学の研究開発および起業部門のディレクターとして100名以上の研究およびイノベーション担当職員を統括。それ以前には、インペリアル・カレッジ・ロンドン(研究部門ディレクター)、イギリス医学研究評議会、企業に勤務。また、イギリスで初めてとなる研究経営管理担当教授をカーディフ大学で務め、保健社会サービス相チームアドバイザーも歴任。

アフリカ南部からバルト諸国におよぶ地域の研究管理能力の強化を目指し98万ユーロを費やすErasmus+事業を共同で主導し、URAの修士プログラム構築のためのワークストリームを指揮。

ロンドン大学で博士(神経薬理学)を取得後、アメリカ国立衛生研究所でフルブライト事業による博士研究員として研究に従事。2014年に研究管理の卓越性についてイギリスのARMA Carter Awardを受賞。イギリスの新しい大学であるNew Model in Technology and Engineering (NMITE)のチーフパートナーシップオフィサー就任予定。

Dr David Langley is Director of Research and Enterprise Development at the University of Bristol, UK, where he leads a team of approx. 100+ professional staff across a broad spectrum of research and innovation activities. Before this he was Director of Research Services at Imperial College London, worked at the UK Medical Research Council, and in industry. David previously held the post of Professor of Practice in Research Management and Administration (URA) at Cardiff University, the first appointment of its kind in the UK. He was also Deputy Chief Scientific Adviser to the Welsh Government. David co-leads a €980K Erasmus+ funded project, which aims to build research management (URA) capacity across Southern Africa and Baltic States in Europe. He leads the workstream that is developing an Executive Master's programme in URA. He has a PhD in neuropharmacology from the University of London and undertook post-doctoral research as a Fulbright Scholar at the National Institutes of Health, USA. He was awarded the inaugural ARMA(UK) Carter Award for excellence in research management (URA) in 2014. David will shortly become Chief Partnerships Officer at a new university in the UK called New Model in Technology and Engineering (NMITE).



### Lorna Colquhoun

(ブリストル大学  
Research and Enterprise Development 起業担当ディレクター)

Lorna Colquhoun  
(Director of Enterprise, Research and Enterprise Development, University of Bristol)

研究助成機関と大学において15年間にわたり研究管理に従事。サウサンプトン大学で博士を取得後、テキサスのペイラー医科大学およびボストンのタフツ大学医学部に博士研究員として従事。1999年からイギリス医学研究評議会プログラムマネージャーとしてアフリカの研究部門を含む国際衛生研究ポートフォリオを担当。2003年からインペリアル・カレッジ・ロンドン医学部シニアマネージャーとして感染症の国際研究管理チームを組織して率い、2年後には戦略政策運営部門長と共に医学部門の管理を担当。

インペリアル・カレッジ・ロンドン退職後、ブリストル大学研究開発部門長に就任し、大学の研究戦略方針の作成、ポートフォリオの成長促進、新しい戦略の策定を実施。研究開発部門スタッフ22人から成る専門チームを設立しファカルティと緊密に協力し資金獲得に係る専門的指導、助言、支援を実施。その後、ブリストル大学起業担当ディレクターに就任し、エンタープライズとイノベーション活動を主導し、研究成果から経済的および社会的利益を推進するための体制提供を含む活動を推進。ARMA(英国)、INORMS、SRAに参加し、2015年と2016年にSRA会議の共同議長を務め、国内外の専門分野に積極的に貢献。

Dr Lorna Colquhoun has worked in research management for 15 years in research funding capacity and in Universities. Following a PhD at University of Southampton and post docs at Baylor College of Medicine in Texas and Tufts Medical School in Boston, Lorna hung up her labcoat in 1999 to come back to the UK to join the Medical Research Council (a funding agency) as Programme Manager where she looked after the MRC portfolio on international health research, including their research Units in Africa. Lorna joined Imperial College in the Division of Medicine as a senior manager in 2003 where she set up and led a team managing international research in infectious disease for 2 years, until taking on the management of the Division of Medicine working with the academic Head of Division on strategy, policy and operations. Lorna left Imperial to become Head of Research Development at Bristol where she developed strategic direction of research at the University and facilitated growth of the portfolio, and established new strategic. She built a professional team of 22 Research Development staff and worked closely with the Faculty to offer expert guidance, advice and support in bid development. Lorna is currently Director of Enterprise at Bristol where she leads Enterprise and Innovation activity at the University. This includes delivering the structures to facilitate economic and social benefit from the outcomes of research. Lorna has been an active contributor to our profession nationally and internationally, presenting at ARMA (UK), INORMS and SRA, and was a track co-Chair for the SRA international conference in 2015, and 2016.



## 新たな研究支援機能の確立と社会科学および芸術・人文学への挑戦

Establishing a New Research Support Function and an Excursion into Social Sciences and Arts & Humanities

### Silke Blohm (ロンドン大学 東洋アフリカ研究学院 Research and Enterprise Office ディレクター)

Silke Blohm (Director, Research and Enterprise Office, SOAS University of London)

ロンドン大学東洋アフリカ研究学院のResearch and Enterprise Officeディレクター。それ以前にはサウジアラビアのキング・アブドゥラー・科学技術大学(KAUST)において研究支援室の設立に3年以上携わり、また、エチオピアのアディス・アベバ工科大学にて管理マネージャーとして従事。

物理学と国際ビジネス学の両分野において修士を取得。学術機関と民間企業において20年以上にわたり研究運営管理に従事し、特に国際共同研究の開発や研究ポートフォリオの拡充において強い実績を持つ。高等教育の管理システムおよびプロセスの開発、管理制度、研究力強化およびインフラ設備開発を専門とし3大陸におよぶ世界的な経験を有す。様々なワークショップを主導し、国際学会で定期的に発表。現在、アメリカを拠点とする最大の研究管理学会であるSRA Internationalの国際部門長と役員。経験豊富なリーダーであり、指導教育プログラムで積極的に活動。近年は機関レベルでの変革管理と国際的背景での高等教育開発に焦点を置く。

Silke Blohm works as Director of Research and Enterprise at SOAS, University of London. Her most recent positions involved establishing the Office of Research Services (ORS) over 3 years at King Abdullah University of Science and Technology (KAUST) in Saudi Arabia and a role as Managing Director of the Addis Ababa Institute of Technology, Ethiopia. She holds post-graduate degrees in both, Physics and International Business. She has more than 20 years of experience managing research operations in both academic and private sector environments with a strong track record of developing international collaborations and growing research portfolios.

Silke is an expert in Higher Education (HE) management, system and process development, governance systems, research capacity building and infrastructure development globally with in-country experience across three continents. She has led several workshops globally and is a regular presenter at learned societies internationally. She currently serves as President, International Section, and ad hoc Board member of SRA International, the largest research management society based in the US. She is an experienced leader and active in mentoring programmes. A focus of her work in recent years has been on change management at an institutional level as well as HE development in an international context.



## 北海道大学におけるURA制度と将来像

Research Administration System and Future Vision at Hokkaido University

### 山崎 淳一郎 (北海道大学 URAステーション長)

Junichiro Yamazaki (Director, URA Station, Hokkaido University)

関西大学法学部法律学科卒業。1980年大阪大学に入職。1985年文科省に転任、初等中等教育行政、高等教育行政、科学技術・学術行政の分野に携わった。東京大学、山形大学、宇都宮大学、弘前大学等で管理職も経験。山形大学では教授として、外部資金の獲得に取り組んだ後、文科省でリサーチ・アドミニストレーション(URA)制度の創設に関わる。2016年4月から北大在籍。2013年から危機管理士登録、2017年に1級取得。関心事項は、地域エコシステムによる地域活性化、科研費獲得法および防災・危機管理。

地球温暖化、人口爆発、テロの多発など地球規模で解決すべき課題や、人口減少、少子高齢化、過疎化など地域で抱える課題に対して、大学はこれらの 이슈に真摯に向き合う使命を負う。その解決に向けて大学のあらゆるリソースを把握し適切にプロデュース/ソリューションを見いだす戦略企画部隊として、北海道大学URAステーションの存在意義がある。多くの他大学では、研究支援人材として活動しているURAだが、北海道大学では大学経営マネジメント人材として経営戦略の立案、資金調達などのデザインを含めた活動を行っている。これらの活動を通じて、大学を支える高度大学経営人材(UA)への変容をめざすことが北海道大学URAのミッションステートメントである。

Junichiro Yamazaki graduated from Department of Law, Faculty of Law, Kansai University. He obtained employment at Osaka University in 1980 and was transferred to the Ministry of Education, Culture, Sports, Science and Technology in 1985, where he engaged in the fields of primary and secondary educational administration, higher educational administration, scientific technology and academic administration. He was also appointed as an administrative executive at the University of Tokyo, Yamagata University, Utsunomiya University and Hiroasaki University. After working on gaining external funds as a professor at Yamagata University, he was involved in the establishment of university research administration (URA) system at the Ministry of Education, Culture, Sports, Science and Technology. He has worked at Hokkaido University since April, 2016. He got qualified as an emergency manager in 2013 and a registered emergency manager of the first class in 2017. His interests include regional activation by regional ecosystems, methods to obtain Grant-in-Aid for Scientific Research and disaster prevention and crisis management. Universities have a mission to face seriously against global issues, such as global warming, population explosion and frequent terrorism, as well as local problems, including population decline, declining birthrate and aging population and depopulation. URA station of Hokkaido University is of significance in addressing such issues as a strategic planning unit to grasp and produce all university resources and find solutions. University research administrators act as human resources to support research activities in many other universities, but at Hokkaido University, they are involved in various activities including planning management strategy and designing fund development and act as human resources for university operation and management. The mission statement of research administrators at Hokkaido University is that they aim at transforming into advanced human resources for university administration (UA) to support the university through such activities.





## 京都大学における研究推進体制

Research Administration System at Kyoto University

### 佐治 英郎 (京都大学 学術研究支援室(KURA)室長)

Hideo Saji (Director, Research Administration Office (KURA), Kyoto University)

1974年京都大学薬学部卒業、1976年京都大学大学院薬学研究所博士後期課程中退、1977年京都大学医学部助手、1980年～1982年米国ワシントン大学に留学、1988年京都大学薬学部助教、1996年～2016年京都大学大学院薬学研究所教授。その間、2006年～2010年京都大学放射性同位元素総合センター長、2008年～2010年京都大学副理事、京都大学環境安全保健機構長、2016年～2017年京都大学理事補、京都大学学術研究支援室長、京都大学研究倫理・安全推進室長を併任。2010年～2014年京都大学大学院薬学研究所長・薬学部長。2017年京都大学を退職。

現在、京都大学理事補、学術研究支援室(KURA)の室長・京都大学特任教授、研究倫理・安全推進室長(併任)。京都大学名誉教授。薬学博士。

Hideo Saji graduated from Faculty of Pharmaceutical Sciences, Kyoto University in 1974, left the Graduate School of Pharmaceutical Sciences, Kyoto University without a diploma in 1976, and was appointed as an assistant professor at Faculty of Medicine, Kyoto University in 1977 and as an associate professor at Faculty of Pharmaceutical Sciences, Kyoto University in 1988. He also studied at University of Washington from 1980 to 1982. He worked as a professor of Graduate School of Pharmaceutical Sciences, Kyoto University from 1996 to 2016 and served as Director of Radioisotope Research Center from 2006 to 2010, Deputy Director of the university and Director of Agency for Health, Safety and Environment from 2008 to 2010 and Advisor to the Executive Director, Director of Research Administration Office and Director of Research Compliance & Ethics from 2016 to 2017. He was also a chair of Graduate School and Department of Pharmaceutical Sciences from 2010 to 2014. He retired from Kyoto University in 2017. He currently serves as Advisor to the Executive Director, Director and Professor of Research Administration Office (KURA) and Director of Research Compliance & Ethics at Kyoto University. He is a professor emeritus at Kyoto University. He holds a PhD in Pharmaceutical Sciences.



## 奈良先端大における研究力強化の取組とURAの活用

Actions to Strengthen Research Capability and Utilization of URA at Nara Institute of Science and Technology

### 飯田 元 (奈良先端科学技術大学院大学 研究推進機構研究推進部門長)

Hajimu Iida (Director, Division for Research Strategy, Institute for Research Initiatives, Nara Institute of Science and Technology)

1988年大阪大学・基礎工学部・情報工科学卒、1991年同・大学院後期課程中退、情報工科学助手。1995年奈良先端科学技術大学院大学・情報科学センター助教。1998～1999年フ라운ホフFAEISE/カイザーズラウテルン大およびブリティッシュコロンビア大客員研究員。2005年より情報科学研究所教授。2015～2016年学長補佐(広報担当)兼務。2017年より研究推進部門長、学長補佐(研究担当)兼務。

これまで、情報科学研究所のIT人材育成プログラムや複合技術人材育成事業、アントレプレナー育成事業などの企画・運営を主導。博士(工学)。

Hajimu Iida graduated from Department of Information and Computer Sciences, Faculty of Engineering Sciences, Osaka University in 1988, and was appointed as an assistant professor at the same department in 1991 before completing his doctorates. He left Osaka University to become an associate professor at Information Science Center, Nara Institute of Science and Technology (NAIST) in 1995. He was a visiting researcher at Fraunhofer Institute for Experimental Software Engineering, the University of Kaiserslautern, and the University of British Columbia in 1998 and 1999. He has served as a professor of the Graduate School of Information Science, NAIST since 2005, and was Advisor to the President for public relations in 2015 and 2016. He has also worked as the Director of Division for Research Strategy, Institute for Research Initiatives and as Advisor to the President for research relations since 2017. He has led the planning and operation of several projects at the graduate school, including the programs of IT human resource development, human resource development for comprehensive technology and entrepreneur development. He holds a PhD in Engineering Sciences.



## The Society of Research Administrators International

The Society of Research Administrators International

### Cindy Kiel (The Society of Research Administrators (SRA) International 会長、カリフォルニア大学デービス校 Executive Associate Vice Chancellor for Research Administration)

Cindy Kiel (President of the Society of Research Administrators (SRA) International; Executive Associate Vice Chancellor for Research Administration, University of California, Davis)

デービス校の研究管理担当上級副総長として大学の研究管理とコンプライアンス分野を統率。ユタ大学法学部で法務博士を、また国際関係を専攻として政治学士を取得。現職就任前は、セントルイス・ワシントン大学で研究業務担当副総長補佐として助成金と契約、学際的研究の開発と輸出管理を指揮。それ以前には、ネバダ大学において委託事業担当エグゼクティブ・ディレクターとして勤務。学術機関への就任前は、Utah Legal ServicesおよびMcMurray, McMurray Dale & Parkinson法律事務所において消費者保護、政府記録アクセス、教育法、虚偽請求訴訟、法人取引業務、雇用法、契約違反訴訟、移民および知的財産権侵害担当の弁護士として活動。

政府関係協議会の現メンバーであり、グローバル研究、研究コンプライアンス、提案作成、連邦契約、下請け契約、予算と経費分担、交渉方策、輸出貿易管理、技術移転、研究インフラなど様々な話題について全国的に講演。国立衛生研究所および国防総省の提案審査委員。

As Executive Associate Vice Chancellor for Research Administration at UC Davis, Cindy Kiel provides leadership over research administration and compliance areas for the university. Cindy holds a Juris Doctor Degree from the University of Utah College of Law and a B.A. in Political Science with an emphasis in international relations. She most recently served as Assistant Vice Chancellor for Research Services at The Washington University in St. Louis with oversight for grants and contracts, interdisciplinary research development and export controls. Preceding her work at The Washington University, she was Executive Director for Sponsored Projects at the University of Nevada. Prior to her engagement in academia, she practiced law at Utah Legal Services and the law firm of McMurray, McMurray, Dale and Parkinson in the fields of consumer protection, government records access, education law, false claims act litigation, corporate transactional work, employment law, contract breach litigation, immigration, and intellectual property infringement.

Cindy is an active member in the Council on Government Relations and speaks nationally on a number of topics including: global research, research compliance, proposal development, federal contracting, subcontracts, budgeting and cost-share, negotiation tactics, export trade controls, technology transfer, and research infrastructure. She has served as a proposal reviewer for the National Institute of Health and the Department of Defense.



## Australasian Research Management Society

Australasian Research Management Society

### Campbell Thomson (The Australasian Research Management Society (ARMS) 会長、西オーストラリア大学 Office of Research Enterprise ディレクター)

Campbell Thomson (President of the Australasian Research Management Society (ARMS); Director, Office of Research Enterprise, The University of Western Australia)

西オーストラリア大学 Office of Research Enterpriseのディレクター。1987年に農学博士を取得し、ドイツ、イギリスおよびオーストラリアにおいて環境ストレスに対する作物の生理適応に関する研究に8年間従事。オーストラリア連邦科学産業研究機構植物栽培部門の生態生理学者としても活動。

1997年に西オーストラリア大学 Office of Research Enterpriseディレクターに就任し、20年にわたり同職を務めイノベーションおよび商業化分野を進展。Pawsey Supercomputing Centre, Population Health Research Network およびWestern Australian Animal Resources Authorityを含む多くの非営利企業や合弁委員会の委員。

Australasian Research Management Society (ARMS) の2004年から2006年までおよび現在の会長であり、研究管理専門職の発展に貢献。2013年にARMS Accreditation Councilに任命。

Campbell Thomson is currently the Director of the Office of Research Enterprise at The University of Western Australia. He has a PhD in Agricultural Science (1987) and spent eight years working in the area of physiological adaptation of crop species to environmental stress in laboratories in Germany, England and Australia. He has also worked in the CSIRO Division of Plant Industry as a pasture eco-physiologist.

In 1997 Dr Thomson commenced in the position of Director of the Office of Research Enterprise at UWA, a position which he has held for 20 years and has now grown to include the areas of innovation and commercialisation. He currently serves on a number of not-for-profit companies and joint venture boards, including the Pawsey Supercomputing Centre, the Population Health Research Network and the Western Australian Animal Resources Authority.

Dr Thomson is the current President of the Australasian Research Management Society (ARMS), a position which he also held from 2004 to 2006, and is committed to continuing the development of the profession of research management. He was appointed to the ARMS Accreditation Council in 2013.

## ファシリテーター Facilitator



### 三宅 雅人 (奈良先端科学技術大学院大学 研究推進機構准教授・国際共同研究担当ディレクター)

Masato Miyake (Director of International Collaboration, Associate Professor, Institute for Research Initiatives, Nara Institute of Science and Technology)

2003年奈良先端科学技術大学院大学にて、博士(工学)を取得後、英国ケンブリッジ大学地球科学科にて、リサーチアソシエイトとして研究を行う。2006年に帰国後は、民間の企業にて主任研究員を務め、パワーデバイス・発光ダイオード(LED)の製造用のMOCVD装置の開発事業化に携わる。2009年には、LED製造装置トップシェアを持つ外資系企業に転職し、プロセスエンジニアとして業務に関わった後、テクニカルマーケティングマネジャーを務める。新規技術分野推進室・室長も兼務し、装置導入からプロジェクトの管理・運営、さらにマーケティング業務全般に携わる。

2014年より、奈良先端科学技術大学院大学 研究推進機構 特任准教授URAとして、主に研究大学強化促進事業に従事し、2017年からは、研究推進機構 准教授に着任し、大学におけるグローバル化や国際連携推進ならびに産官学連携業務に従事している。その他、サンフランシスコベイエリア大学間連携ネットワーク(JUNBA)理事、化学工学会CVD反応分科会 幹事、大阪大学産学科学研究所 招聘研究員としても活動している。

Masato Miyake obtained a PhD in Materials Science at Nara Institute of Science and Technology in 2003 and worked as a research associate at Department of Earth Sciences, University of Cambridge from 2003 to 2006. After returning to Japan in 2006, he served as a chief researcher at a private company, where he was involved in the development and commercialization of MOCVD system for manufacturing power devices and light-emitting diodes (LED). In 2009, he moved to a foreign-affiliated company with the top share of LED manufacturing equipment to work as a process engineer initially and then as a technical marketing manager. He also served as Director of Office for New Technology Promotion and engaged widely in system installation, project management and operation, as well as marketing services.

He joined Nara Institute of Science and Technology as an associate professor and URA at Institute for Research Initiatives in 2014 to pursue the Program for Promoting the Enhancement of Research Universities. Since 2017, he has worked to promote globalization, international collaboration and industry-government-academia collaboration as an associate professor at the Institute. He is an executive board member of Japanese University Network in the Bay Area (JUNBA), an auditor of CVD Section, the Society of Chemical Engineers and an invited researcher at the Institute of Scientific and Industrial Research, Osaka University.

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|-------------|---|---|
| 13:00-13:05 | 開会挨拶  | Opening remarks   |
|             | 横矢 直和 (奈良先端科学技術大学院大学長)<br>Naokazu Yokoya (President, Nara Institute of Science and Technology)  |   |
| 13:05-13:10 | 来賓挨拶 文部科学省  | Greeting - Ministry of Education, Culture, Sports, Science and Technology |
| 13:10-13:40 | 講演  | Invited talk  |
|             | 「イエール大学 — アメリカにおけるリサーチアドミニストレーションの事例」<br>Joanne Bentley (イエール大学 Faculty Research Management Services ディレクター)<br>Yale University - A Model of University Research Administration in the United States<br>Joanne Bentley (Director, Faculty Research Management Services, Yale University)  |   |
| 13:40-14:10 | 講演  | Invited talk  |
|             | 「大学強化のためのリサーチアドミニストレーターの役割と機能」<br>David Langley (ブリストル大学 Research and Enterprise Development ディレクター)<br>Lorna Colquhoun (ブリストル大学 Research and Enterprise Development 起業担当ディレクター)<br>Roles and Functions of Research Administrators for the Enhancement of University Performance<br>David Langley (Director, Research and Enterprise Development, University of Bristol)<br>Lorna Colquhoun (Director of Enterprise, Research and Enterprise Development, University of Bristol)                                  |   |
| 14:10-14:40 | 講演  | Invited talk  |
|             | 「新たな研究支援機能の確立と社会科学および芸術・人文学への挑戦」<br>Silke Blohm (ロンドン大学 東洋アフリカ研究学院 Research and Enterprise Office ディレクター)<br>Establishing a New Research Support Function and an Excursion into Social Sciences and Arts & Humanities<br>Silke Blohm (Director, Research and Enterprise Office, SOAS University of London)  |   |
| 14:40-14:50 | 講演  | Invited talk  |
|             | 「北海道大学におけるURA制度と将来像」<br>山崎 淳一郎 (北海道大学 URAステーション長)<br>Research Administration System and Future Vision at Hokkaido University<br>Junichiro Yamazaki (Director, URA Station, Hokkaido University)   |   |
| 14:50-15:00 | 講演  | Invited talk  |
|             | 「京都大学における研究推進体制」<br>佐治 英郎 (京都大学 学術研究支援室(KURA)室長)<br>Research Administration System at Kyoto University<br>Hideo Saji (Director, Research Administration Office (KURA), Kyoto University)  |   |
| 15:00-15:10 | 講演  | Invited talk  |
|             | 「奈良先端大における研究力強化の取組とURAの活用」<br>飯田 元 (奈良先端科学技術大学院大学 研究推進機構研究推進部門長)<br>Actions to Strengthen Research Capability and Utilization of URA at Nara Institute of Science and Technology<br>Hajimu Iida (Director, Division for Research Strategy, Institute for Research Initiatives, Nara Institute of Science and Technology)  |   |
| 15:10-15:30 | 休憩  | Break   |
| 15:30-15:45 | 講演  | Invited talk  |
|             | 「The Society of Research Administrators International」<br>Cindy Kiel (The Society of Research Administrators (SRA) International 会長、<br>カリフォルニア大学デービス校 Executive Associate Vice Chancellor for Research Administration)<br>The Society of Research Administrators International<br>Cindy Kiel (President of the Society of Research Administrators (SRA) International; Executive Associate Vice Chancellor for Research Administration, University of California, Davis)   |   |
| 15:45-16:00 | 講演  | Invited talk  |
|             | 「Australasian Research Management Society」<br>Campbell Thomson (The Australasian Research Management Society (ARMS) 会長、西オーストラリア大学 Office of Research Enterprise ディレクター)<br>Australasian Research Management Society<br>Campbell Thomson (President of the Australasian Research Management Society (ARMS); Director, Office of Research Enterprise, The University of Western Australia)  |   |
| 16:00-17:30 | パネルディスカッション   | Panel discussion  |
|             | ファシリテーター: 三宅 雅人 (奈良先端科学技術大学院大学 研究推進機構准教授 国際共同研究担当ディレクター)<br>パネリスト: Joanne Bentley, David Langley, Lorna Colquhoun, Silke Blohm, 山崎 淳一郎, 佐治 英郎, 飯田 元, Cindy Kiel, Campbell Thomson<br>Facilitator: Masato Miyake (Director of International Collaboration, Associate Professor, Institute for Research Initiatives, Nara Institute of Science and Technology)<br>Panelists: Joanne Bentley, David Langley, Lorna Colquhoun, Silke Blohm, Junichiro Yamazaki, Hideo Saji, Hajimu Iida, Cindy Kiel, Campbell Thomson |   |
| 17:30-17:35 | 閉会挨拶  | Closing remarks   |
|             | 箱嶋 敏雄 (奈良先端科学技術大学院大学 理事・副学長)<br>Toshio Hakoshima (Executive Director / Vice President, Nara Institute of Science and Technology)  |   |
| 17:35-18:30 | 情報交流会 (会費無料)  | Social gathering (free of charge)   |